



**Pakistan Institute of  
Public Finance  
Accountants**

# Annual Report 2022



**PIPFA**  
is a Full Member of  
**International  
Federation  
of Accountants**



Pakistan Institute of Public  
Finance Accountants

## Our Vision

"To be a premier professional body that develops distinguished public finance accountants for the corporate and public sectors."

## Our Mission

"To contribute towards continuous development, enhancement and strengthening of the field of accountancy, public finance and audit to support economic growth in the country."

## Our Core Values

- Professional Excellence
- Integrity
- Good governance
- Transparency
- Accountability
- Innovation
- Objectivity



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**Pakistan Institute of Public  
Finance Accountants**

# **Annual Report** 2022

**Board  
of  
Governors**



## BOARD OF GOVERNORS



**Mr. Muhammad Yasin**  
President  
(Nominee of ICMA Pakistan)



**Mr. Muhammad Ali Latif**  
Vice President  
(Nominee of ICAP)



**Mr. Usman Ahsan**  
Secretary  
(Elected Member)



**Mr. Kamran Ali Hashmi**  
Treasurer  
(Nominee of AGP)



**Mr. Muhammad Sharif**  
Joint Secretary  
(Elected Member)



**Mr. Shahab Qadir**  
Member  
(Nominee of ICAP)



**Mr. Aamir Ijaz Khan**  
Member  
(Nominee of ICMA Pakistan)



**Mr. Ather Saleem Ch.**  
Member  
(Nominee of ICMA Pakistan)



**Ms. Khursheed Kotwal**  
Member  
(Nominee of ICAP)



**Mr. Ahmar Ellahi**  
Member  
(Nominee of AGP)



**Mr. Sajid Hussain**  
Member  
(Elected Member)



**Ms. Namana Gulrukh Fareed**  
Member  
(Nominee of AGP)



**Pakistan Institute of Public  
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## **Past Office Bearers**



## Past Office Bearers

PERIOD	PRESIDENT	VICE PRESIDENT	SECRETARY	JOINT SECRETARY/ TREASURER
1995	Mr. Qaisar Mufti	Mr. Muhammad Yousaf Adil	Mr. Khalid Rafiq	Mr. Mohammad Maqbool Mr. Jamal Abbas Zaidi
1996	Mr. Mohammad Maqbool	Syed Mujahid Hussain	Mr. Ashraf Bawany	Mr. Jamal Abbas Zaidi Mr. Azhar Hussain
1997	Syed Mujahid Hussain	Mr. Ashraf Bawany	Mr. Faqir Hussain Khan	Mr. Azhar Hussain Mr. Zulfikar Ali Kadri
1998	Mr. Ashraf Bawany	Mr. Fazal Mehmood	Syed Mujahid Hussain	Mr. Sajid Hussain Mr. U. A. Raza
1999	Mr. Fazal Mehmood	Mr. Faqir Hussain Khan	Mr. Muhammad Ashraf	Mr. Muhammad Sharif Mr. U. A. Raza
2000	Mr. Azhar Hussain	Mr. S. T. Rehman	Mr. Muhammad Ashraf	Mr. Muhammad Sharif Mr. Khaliq Ur Rehman
2001	Mr. Sohail Safdar	Mr. Badruddin Fakhri	Mr. Khaliq Ur Rehman	Mr. Muhammad Sharif Mr. Khaliq Ur Rehman
2002	Mr. Badruddin Fakhri	Mr. Khaliq Ur Rehman	Mr. Muhammad Sharif	Mr. Zahid Saeed Mr. Zulfikar Ali Kadri
2003	Mr. Khaliq Ur Rehman	Mr. Muhammad Sharif	Mr. Abdus Sattar	Mr. Zulfikar Ali Kadri
2004	Mr. Faqir Hussain Khan	Mr. Zulfikar Ali Kadri	Mr. Abdul Rahim Suriya	Mr. Mehmood Ahmad Lodhi Mr. Zulfikar Ali Kadri
2005	Mr. Zulfikar Ali Kadri	Mr. Azam Khan Shad	Mr. Hidayat Ali Khan	Mr. Muhammad Sharif
2006	Mr. Azam Khan Shad	Mr. Hidayat Ali Khan	Mr. Muhammad Sharif	Mr. Khalid Ali Shah
2007	Mr. Arif Mansur	Mr. Muhammad Sharif	Mr. Muhammad Junaid	Mirza Munawar Hussain
2008	Mr. Muhammad Sharif	Mr. Sameen Ashgar	Mirza Munawar Hussain	Syed Shahid Hussain Jafri
2009	Mr. S. M. Awais Mr. Ejaz Ali Pirzda	Mirza Munawar Hussain	Mr. Rashid Rahman Mir	Mian Muhammad Shoaib
2010	Mirza Munawar Hussain	Mr. Rashid Rahman Mir	Mian Muhammad Shoaib	Dr. Syed Turab Hyder
2011	Mr. Rashid Rahman Mir	Mr. Sajid Hussain	Syed Imtiaz Hussain Bukhari	Mr. Shahzad Ahmad Awan
2012	Mian Muhammad Shoaib Mr. Sajid Hussain	Dr. Syed Turab Hyder	Mr. Shahzad Ahmad Awan	Mr. Adnan Zaman
2013	Dr. Syed Turab Hyder Mr. Muhammad Ashraf Shaikh	Mr. Shahzad Ahmad Awan	Mr. Rafaqatullah Babar Mr. M. Sharif Tabani	Mian Muhammad Shoaib
2014	Mr. Shahzad Ahmad Awan	Mr. Mohammad Maqbool	Mr. Sajid Hussain	Mr. Shahzad Raza Syed
2015	Mr. Mohammad Maqbool	Mr. Muhammad Sharif	Mr. Shahzad Raza Syed Mr. Imran Iqbal	Syed Masood Akhtar Khawaja Ehrar-ul-Hassan
2016	Mr. Muhammad Sharif	Mr. Imran Iqbal	Mr. Raheel Asghar Ginai	Mr. Usman Ahsan Mr. Sarmad Ahmad Khan
2017	Mr. Hassan Saqlain Mr. Intisar Ahmad Khan	Sayyid Mansoob Hassan	Mr. Sarmad Ahmad Khan	Mr. Usman Ahsan Mr. Sajid Hussain
2018	Khawaja Ehrar-ul-Hassan Mr. Ghulam Mustafa Qazi	Mr. Muhammad Ali Latif	Mr. Usman Ahsan	Mr. Azhar Hameed Mr. Sajid Hussain
2019	Mr. Muhammad Ali Latif	Mr. Usman Ahsan	Mr. Fareed Mehmood Ch.	Mr. Muhammad Yasin Mr. Sajid Hussain
2020	Mr. Sajid Hussain	Mr. Fareed Mehmood Ch.	Mr. Muhammad Yasin	Mr. Usman Ahsan Mr. Sami Ullah Musa
2021	Mr. Muhammad Nasir Ali Ms. Namana Gulrukh Fareed	Mr. Muhammad Yasin Mr. Muhammad Ali Latif	Mr. Usman Ahsan	Mr. Muhammad Sharif



**Pakistan Institute of Public  
Finance Accountants**

# **Annual Report** 2022

## **Standing Committees**





## Standing Committees

### Executive Committee

Name	Designation
Mr. Muhammad Yasin	Chairman
Mr. Muhammad Ali Latif	Member
Mr. Usman Ahsan	Member
Mr. Kamran Ali Hashmi	Member
Mr. Muhammad Sharif	Member

### Board of Studies

Name	Designation
Mr. Sajid Hussain	Chairman
Mr. Ather Saleem	Member
Ms. Namana Gulrukh Fareed	Member
Mr. Shahab Qadir	Member
Mr. Usman Ahsan	Member

### Examination Committee

Name	Designation
Mr. Muhammad Ali Latif	Chairman
Mr. Sajid Hussain	Member
Mr. Kamran Ali Hashmi	Member
Mr. Aamir Ijaz Khan	Member
Mr. Muhammad Sharif	Member

### Regulatory & Disciplinary Committee

Name	Designation
Mr. Ahmar Ellahi	Chairman
Mr. Muhammad Sharif	Member
Mr. Aamir Ijaz Khan	Member
Mr. Shahab Qadir	Member

### CPD & Publication Committee

Name	Designation
Mr. Ather Saleem	Chairman
Mr. Usman Ahsan	Member
Ms. Namana Gulrukh Fareed	Member
Mr. Muhammad Sharif	Member
Ms. Khursheed Kotwal	Member

### Technical Committee

Name	Designation
Mr. Usman Ahsan	Chairman
Mr. Aamir Ijaz Khan	Member
Ms. Namana Gulrukh Fareed	Member
Ms. Khursheed Kotwal	Member
Mr. Sajid Hussain	Member

### Budget & Investment Committee

Name	Designation
Mr. Kamran Ali Hashmi	Chairman
Mr. Muhammad Sharif	Member
Mr. Aamir Ijaz Khan	Member
Ms. Khursheed Kotwal	Member

### Ethics & Advisory Committee

Name	Designation
Mr. Ather Saleem	Chairman
Mr. Muhammad Sharif	Member
Mr. Ahmar Ellahi	Member
Mr. Shahab Qadir	Member

### Investigation Committee

Name	Designation
Mr. Kamran Ali Hashmi	Chairman
Mr. Muhammad Sharif	Member
Mr. Aamir Ijaz Khan	Member
Mr. Muhammad Ali Latif	Member



# PIPFA

## BRANCH COMMITTEES

### 2021 -2022

#### FAISALABAD

Mr. Umer Saeed (FPFA)	Convener
Mr. Abdus Slam (FPFA)	Member
Mr. Ali Raza (APFA)	Member
Mr. Muhammad Usman Khurshid (FPFA)	Member
Ms. Kanwal Shahzadi (APFA)	Member

#### ISLAMABAD

Mr. Muhammad Junaid Younas (APFA)	Convener
Mr. Jehanzeb Ashfaq (APFA)	Member
Mr. Zia-ur-Rehman (FPFA)	Member
Mr. Mudassar Hussain (FPFA)	Member
Mr. Muhammad Rafi (FPFA)	Member

#### KARACHI

Mr. Vijay Kumar (FPFA)	Convener
Mr. Zahid Hussain Zahid (FPFA)	Member
Mr. Muhammad Tayyab (APFA)	Member
Mr. Sabeeh uz Zaman (APFA)	Member
Mr. Muhammad Anas Jangda (APFA)	Member

#### LAHORE

Mr. Ibn-E-Abbas Ashraf (APFA)	Convener
Mr. Shaukat Hussain (FPFA)	Member
Mr. Farhan Dilawar Sheikh (APFA)	Member
Mr. Zahid Rasool (APFA)	Member
Mr. Kamran Shahzad (FPFA)	Member



**Pakistan Institute of Public  
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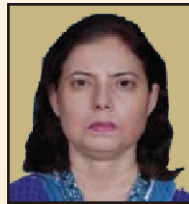
## **Management of the Institute**



# Management of the Institute



**Mr. Imdad Ali Shaikh**  
Executive Director



**Ms. Rana Nazir Fatima**  
Director Examination



**Mr. M. Naeem Akhtar**  
Director



**Mr. Jamshaid Riaz**  
Joint Director Examinations



**Mr. Atiq-ur-Rehman**  
Joint Director Education



**Mr. Kashif Ullah**  
CFO



**Mr. Imran Ahmad**  
Deputy Director Technical



**Mr. Adnan Palijo**  
Deputy Director Education



**Mr. Tariq Zafar**  
Assistant Director IT



**Mr. Shakeel Butt**  
Assistant Director  
Education



**Syed Mujtaba Ihsan**  
Assistant Director  
Marketing



**Ms. Sameen Azher**  
Assistant Director  
Examinations



**Mr. Haseeb A. Babar**  
Assistant Director  
Members Affairs



**Pakistan Institute of Public  
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**Notice of  
Annual General  
Meeting**



# Notice of 29<sup>th</sup> Annual General Meeting

Notice is hereby given that the 29<sup>th</sup> Annual General Meeting of Pakistan Institute of Public Finance Accountants (PIPFA) will be held at PIPFA Head Office, M-1, M-2, Mezzanine Floor, Park Avenue, 24-A, P.E.C.H.S. Block 6, Shahrah-e-Faisal, Karachi on Friday, October 28, 2022 at 3.00 pm to transact the following business;

## **Ordinary Business**

1. To confirm the minutes of the 28<sup>th</sup> Annual General Meeting held on Saturday, December 4, 2021 at 3.00 pm at ICMAP Campus, Islamabad.
2. To consider and adopt the audited financial statements of the Institute for the year ended June 30, 2022 together with the Reports of the Auditors and the Board of Governors thereon.
3. To appoint Auditors for the year ending June 30, 2023 and fix their remuneration. The present Auditors Parker Russell A.S.J., Chartered Accountants being eligible have offered themselves for re-appointment.
4. Any other business with the permission of the Chair.

By order of the Board

**Usman Ahsan**

Secretary

October 7, 2022

## **Notes:**

- a) PIPFA members admitted up to and not having any membership dues outstanding as on September 30, 2022 are eligible to attend and vote.
- b) A member entitled to attend this meeting may appoint any other eligible member as his/her proxy to attend the meeting and vote therein.
- c) The instrument appointing a proxy must be deposited at the Head Office of the Institute at least 48 hours before the meeting time.
- d) The members attending the meeting at Karachi will be entitled to cast their votes in person. All other members must cast their votes through Proxy Form (attached at the end of the report).
- e) Members are requested to notify any change in their address(s) and signature (s) immediately and always quote Membership Number in all communications with the Institute.





## President's Review

I am delighted to present 29<sup>th</sup> Annual Report of Pakistan Institute of Public Finance Accountants (PIPFA) along with Audited Financial Statements for the year 2021-22.

As the technologies are emerging globally, similarly the finance sector has transformed rapidly by the help of new innovations leading to transformation in the accounting profession. In today's world of advancement, the accountant is nourished with simplified task-oriented projects that offers professional accountants with latest accounting tactics, finance softwares and accounting automation. This in return has eased the job and career of the accountants that has not only groomed them to the next level but has also played a significant role in the business advisory. New accounting skills are practiced in many accounting firms to enhance the finance profession rapidly. In year 2021-22, PIPFA gave its stunning performance by conducting all education activities via online platforms on Zoom and social media channels. The employees of PIPFA gave their outstanding performance and played their roles with great responsibility, devotion and leadership.



All the departments of PIPFA Head Office & Regional offices were pro-actively present at all times and conducted both physical and online classes successfully for Winter 2021 and Summer 2022 sessions. Keeping in mind to move on to the next without any delay, the Corporate classes were successfully completed by conducting online classes, similarly, Public Sector physical classes were successfully conducted in Karachi and other regional offices.

In today's world of new inventions and innovations, digital marketing is playing a vital role in promoting the educational sector on a wider scale across the globe. With the help of Marketing department, PIPFA's digital marketing is being done at a good pace which has in return resulted in amazing results in terms of branding and it's goodwill in the education sector. PIPFA successfully achieved its milestone of becoming the Full Member of International Federation of Accountants (IFAC), this achievement of PIPFA was then promoted by Marketing Department on various social media platforms that in return strengthened the visibility of PIPFA among students, job market, corporate world and stake holders. PIPFA continues to embark its effective marketing strategies by implementing various marketing tactics through active presence of the Institute on the Social Media, Online Webinars, Email Marketing, SMS Marketing and through presentations to various institutions.

Furthermore, our marketing team continued its amazing drive throughout this year by signing Memorandum of Understanding (MOU's) and conducting PIPFA Online Career Counselling sessions for the students informing them about the benefits of qualifying PIPFA globally, in corporate sector and in public sector. I am pleased to announce that the Board has been putting its great efforts in gaining Membership with CAPA and soon PIPFA will achieve this milestone in future as well.



PIPFA has conducted numerous promotional activities to promote its educational sector in newspapers, publications and on its social media channels and website. In today's digital era, PIPFA has played a vital role in creating its brand image and good will in the education sector for all students and members across the globe by conducting various online live webinars based on latest technologies that will enhance the career of the professional accountants in the accounting and finance sectors.

### **CONTINUED PROFESSIONAL DEVELOPMENT (CPD) ACTIVITIES**

Continued Professional Development (CPD) is a well-known strategy developed by most of the education sectors to nourish the growth of the Institute, similarly PIPFA always believes in offering advanced level programs with the help of Branch Committees at Karachi, Lahore, Islamabad and Faisalabad in order to facilitate its members with adequate trainings and development activities.

### **NURTURING STRATEGIC RELATIONSHIP WITH CIPFA**

CIPFA and PIPFA together are playing a significant role in accelerating the capacity of Public Finance Accountants globally. PIPFA has designed a new education stream known as Public Financial Management (PFM) scheme along with CIPFA to give emergence to the Public Sector professionals so that they can further gain global recognition under the consultation of the stakeholders.

### **FUTURE PLANS**

- PIPFA core aim is to work and attain Membership of professional Accounting bodies such as SAFA and CAPA.
- Sign MOUs with famous Audit & Consultancy firms to cater more chances of job placement of PIPFA affiliates and members.
- Correspond professionally to accelerate the progress of drafted PIPFA Act in order to complete all the legal formalities under supervision of our stakeholders and get it approved in the National Assembly as soon as possible.
- Design professional syllabus and papers for all public sector organizations so that public sector students can attain professional finance qualification and maximize the reach accordingly.
- Introducing more Government organizations in PIPFA for increasing our student intake from the public sector.
- Offering capacity building support and educational services to various public sector organization.

I take this opportunity to express my sincere gratitude and acknowledge that the dedication, support and work by the Board of Governors, Branch Committee members, faculty and also our students has played a vital role in strengthening the image of the Institute. I am also grateful to our sponsoring bodies AGP, ICAP and ICMAP for showing their trust and immense support. My dearest appreciations to all our valued employees who have always worked hard with great devotion for the success and prosperity of PIPFA.

I wish you all a peaceful and professional life ahead.

**President**





**Pakistan Institute of Public  
Finance Accountants**

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## **Report of the Board of Governors**



# Report of the Board of Governors

The Board of Governors of Pakistan Institute of Public Finance Accountants (PIPFA) is pleased to present the Annual Report 2022 accompanying Audited Financial Statements for the year ended June 30, 2022. Being an esteemed full member of International Federation of Accountants (IFAC), PIPFA is committed to demonstrate professional excellence by imparting quality education and aligning competency levels of Public and Corporate sector syllabi with international standards as recommended by IFAC. During the year, PIPFA has conducted numerous impactful webinars/trainings in addition to its main stream education programs.

The Board has endeavored to ensure constant development and progression of the Institute in the fraternities of Public Finance and Accountancy by meeting its core values including professional excellence, integrity, transparency and good governance. The PIPFA Board has keenly worked to bring an evolution in numerous areas by trying to expand the scope of PIPFA qualification further to new governmental organizations and their subsidiaries. This year again remained very harsh in terms of economic environment and recession, obviously a sequence of COVID-19 after effects, the Board with its persistent policies and aggressive efforts has achieved enhancement in financial performance and profitability.

## FINANCIAL PERFORMANCE HIGHLIGHTS

The financial performance for the year 2021-22 as compared to 2020-21 is as follows:

	<b>2021-22 (Rupees)</b>	<b>2020-21 (Rupees)</b>
Revenue	<b>77,172,260</b>	51,129,286
Expenses	<b>58,058,152</b>	51,305,784
Profit /Loss for the year	<b>19,114,108</b>	(176,498)

The surplus for the year around Rs19 million for this year (Rs15.472 million earned on sale of property at Lahore) net profit Rs3.642 million as compared to a loss of Rs0.176 million during last year could be possible because of sincere efforts made by the entire PIPFA management to promote the educational programs for both Public and Corporate Sectors, policy to further motivate and facilitate the students, introduction of Remote Based Computer Examination System, promotion of new members for absorption in the market, effective use of Social Media (Digital Marketing), SMS Marketing, Print Media and budget controls etc. Due to surplus amounts available with the Institute we are planning to purchase a Secretariat building in Karachi, which will indeed boost our Institute's corporate image and a worthwhile addition to PIPFA's assets. Management has laid continuous emphasis on quality education at bearable cost on the part for students and its recognition in the market, a program for continuous development for our qualified members is also in place as well.

Although the overall expenses increased by 13.88% as a result of increase in Coaching & Examination expenses, annual increments to staff of the Institute, increase in rate of utilities and rent, the Board made all out efforts to reduce the administrative and operating costs. The overall financial performance was affected because of decline in Corporate Sector registration and due to lesser number of nominations from the public sectors other than CGA. The management is very optimistic that the financial



performance of the Institute will significantly improve with increased efforts/marketing and visits of universities, colleges and academies during next financial years for which a comprehensive plan has been devised by the Education team.

### **THE BOARD COMMITTEES**

The Board's decision-making is supported by detailed scrutiny carried out by its committees. The Board was supported by ten standing committees as listed below.

1. Executive Committee
2. Board of Studies
3. Examination Committee
4. Budget & Investment Committee
5. Audit Committee
6. Technical Committee
7. Continuous Professional Development (CPD) & Publication Committee
8. Ethics & Advisory Committee
9. Regulatory & Disciplinary Committee
10. Investigation Committee

Furthermore, the Board has assigned the Board of Studies (BOS) to implement strategies for minimizing coaching cost after aligning with stakeholders to get cost effective results. By the implementation of these strategies, the financial position of the Institute will improve in the next year that will result in acceleration of revenues and reduction of non-developmental expenditures. We believe that with resumption of full scale educational and marketing activities coupled with latest developments in terms of full membership of IFAC, introduction of more public sector entities in the PIPFA fold and enhanced CPD activities, the financial performance for the upcoming year will be outstanding. As committed last year, PIPFA has signed MOUs with Lahore Development Authority and Finance Department, Government of Sindh in Public Sector for government employees training program and MOU with Superior University for increasing Corporate Sector students.

### **GOOD GOVERNANCE INITIATIVES**

The Institute is committed to encouraging good corporate governance as prescribed under the Code of Corporate Governance (CCG) issued by the Securities & Exchange Commission of Pakistan (SECP). Though the Institute is not mandatorily required to comply with all the provisions of Corporate Governance but the Board has aimed to adopt the standards to act with the highest ethical standards set by its regulatory body and for implementation of best practices in Institute's operations. In pursuance of adopting high professional standards, the Board has taken many steps like constitution of Audit Committee, review of its legal and functional framework for drawing ethical boundaries and framing SOPs for bringing its stakeholders under code of conduct.

The Board has constituted an Audit Committee to oversee the accounting and internal controls of the Institute in order to ensure transparency by seeking independent opinion of experts. In continuation of this targeted goal and having necessitated the importance of professional ethics, the Board has also constituted an Ethics and Advisory Committee in the light of the IFAC Code of Ethics guidance for our members and students.

The Board has also approved the Memorandum of the Association and Articles of the Association and recommended for vetting by Legal Firm before presenting to SECP.

The Board has already adopted a Code of Conduct for Member of the Board of Governors and PIPFA Members. The code bounds the Board Members to act with high integrity and transparency, taking due



care and diligence in Institute's affairs, eliminating conflict of interest and keeping confidentiality of information.

### **MEMBER STATISTICS**

PIPFA maintains its pride by reaching 8,296 members as of June 30, 2022. The increase of 234 members signifies expansion and acknowledgement of the PIPFA Membership in the market. It also shows the unwavering trust in the training and education that PIPFA provides. The Institute pays great attention to the professional career development of its members, making it one of the most sought-after Qualification and Membership for entry in middle tier job market and also providing access to members to network and benchmark with all accountants from various accounting bodies under one umbrella.

### **CONTINUOUS PROFESSIONAL DEVELOPMENT (CPD) ACTIVITIES**

PIPFA encourages and facilitates members with ongoing learning, personal and professional improvement by organizing and imparting quality CPD activities for its valuable members. PIPFA organized CPD seminars, webinars and trainings throughout the year. This engagement in CPD activities guarantees that members remain up-to-date with latest skills and information, allowing members to continually 'up skill' or 're-skill' themselves.

On directives of the Technical Committee the latest developments in various accounting and auditing areas are issued like IFAC's information releases to keep members abreast of latest technical issues. The PIPFA Journal is providing information on diversified and specific issues and also provides a medium of sharing knowledge by PIPFA Members.

### **STUDENT'S ENROLMENT**

PIPFA is facilitating students of ICAP and ICMA Pakistan by offering an opportunity of Gateway Scheme which enables the students to recognize globally. Furthermore, PIPFA has signed MOU with CIPFA (UK) to provide opportunities to PIPFA Affiliates and Members from both Public & Corporate Sector for becoming CIPFA Affiliate or pursue their education with a leading international professional body. In addition, PIPFA has taken steps of initiating the process of PFM stream for the Public sector that will lead towards direct membership with CIPFA (UK). The new student enrollment as at June 30<sup>th</sup>, 2022 were 970 which was more than double as compared to last year because of increased number of nominations received from CGA.

### **ADOPTION OF IFAC CODE OF ETHICS**

PIPFA has recently adopted IESBA Code of Ethics, 2018 which is basically relating to the general application of the code and professional accountants in business respectively, without translation and changes, including the NOCLAR in replacement of previously adopted Code of Ethics 2016 Edition. On the recommendation of the Technical Committee of the Board, the IESBA Code of Ethics, 2018 has been adopted for Public Finance Accountants and is placed on the PIPFA website.

### **MARKETING**

The Institute is continuously striving for forming and implementing an aggressive marketing strategy and mechanism so that through effective marketing strategy and approach, the students' base can be expanded especially in Corporate Sector where diversity of intake seems to be captured through modern channels of communications like Facebook, Twitter, LinkedIn, Instagram and other social media forums which increase the outreach to students and members to many folds in comparison to traditional ways. The effective Digital Marketing has increased the awareness of PIPFA in accounting



fraternity and helped to attract new aspirants and organizations as well. The social media campaigns have helped to get recognized our qualification among the right audience. The Education & Marketing team plays a vital role in promotion of our qualification by visiting colleges/universities/institutes. The team also deals with all sort of queries regarding admissions, exemptions, gateway examinations, registration process and membership of those candidates willing to join PIPFA for obtaining a professional status whether as a student or a member.

### **WAY FORWARD**

- i) Signing of MOUs with public & private sector universities for providing pathways to PIPFA students and members for enhancing their education and attracting students of those universities for becoming a future professional accountant.
- ii) Signing of MOUs with various leading Finance firms to facilitate affiliate and members with training and job placements.
- iii) Bringing more public sector trainings of unexplored areas where there is a dire need of competency enhancement for govt. employees like DAOs' training.
- iv) Implementing revised PIPFA's Memorandum of Association and Article of Association in line with Companies Act, 2017 which only require the compliance of standing procedures for approval on all forums right now.
- v) Pursuing the smooth progress of drafted PIPFA Act in order to complete all the legal and procedural formalities with all our stakeholders so that it can be tabled in the National Assembly at the earliest. The task has been initiated and is under discussion with sponsoring bodies.
- vi) Seeking opportunities of admission as member with Professional Accountancy bodies such as SAFA and CAPA.
- vii) Introducing common syllabi and papers for all Public Sector Organizations.
- viii) Exploring more Government Organizations in PIPFA's domain for increasing student intake from the Public sector.
- xi) Offering capacity building support and educational services to various Public Sector Organization.

### **ACKNOWLEDGEMENT**

The dedicated services of our PIPFA employees at the Secretariat and all our centers are highly appreciated. The Board is indebted to the esteemed members of PIPFA Branch Committees at Karachi, Lahore, Islamabad and Faisalabad for their efforts especially in arranging wide range of CPD activities and supervision of marketing & promotional activities. The Board is grateful to the independent members of the Audit Committee for their valuable contribution and efforts for improvement in the accounting and internal controls. We also extend our profound gratitude to our members, students and other stakeholders for reposing their confidence in us and contributing in progress of PIPFA.

**Member of Board of Governors**

**President**



**Pakistan Institute of Public  
Finance Accountants**

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**Independent  
Auditors'  
Report**





# INDEPENDENT AUDITORS' REPORT

## TO THE MEMBERS OF PAKISTAN INSTITUTE OF PUBLIC FINANCE ACCOUNTANTS

### Report on the Audit of the Financial Statements

#### Opinion

We have audited the annexed financial statements of **PAKISTAN INSTITUTE OF PUBLIC FINANCE ACCOUNTANTS (the Institute)**, which comprise the statement of financial position as at JUNE 30, 2022 and the statement of income and expenditure, the statement of comprehensive income, the statement of changes in funds, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, the statement of income and expenditure, the statement of comprehensive income, the statement of changes in funds and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Institute's affairs as at **JUNE 30, 2022** and of the surplus, total comprehensive income, the changes in funds and its cash flows for the year then ended.

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Institute in accordance with the International Ethics Standards Board for Accountants' *Code of Ethics for Professional Accountants* as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this respect.

#### Responsibilities of Management and Board of Governors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Institute's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Institute or to cease operations, or has no realistic alternative but to do so.

Board of governors are responsible for overseeing the Institute's financial reporting process.



## **Auditors' Responsibilities for the Audit of Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Institute's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Institute to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of governors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.


We also provide the board of governors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

## **Report on Other Legal and Regulatory Requirements**

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Institute as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of income and expenditure, the statement of comprehensive income, the statement of changes in funds and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investments made, expenditures incurred and guarantees extended during the year were for the purpose of the Institute's business; and
- d) No zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditors' report is **Mr. Junaid Subhani-FCA**.

  
**CHARTERED ACCOUNTANTS**  
**FAISALABAD**  
**DATE: October 5, 2022**

**UDIN: AR202210478bLLTG7N9XI**





**Pakistan Institute of Public  
Finance Accountants**

**Annual  
Report** 2022

# **Financial Statements**



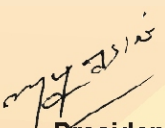
## STATEMENT OF FINANCIAL POSITION

### AS AT JUNE 30, 2022

	Note	2022 RUPEES	2021 RUPEES
<b>ASSETS</b>			
<b>NON CURRENT ASSETS</b>			
Property and equipment	4	23,764,862	24,284,162
Investment property	5	876,231	922,348
Intangible assets	6	9,644	14,464
Long term deposit		660,000	—
		<b>25,310,737</b>	<b>25,220,974</b>
<b>CURRENT ASSETS</b>			
Loans and advances	7	67,000	101,000
Deposits, prepayments and other receivables	8	14,151,724	5,379,343
Short term investments	9	8,000,000	—
Tax refund due from the Government	10	373,441	—
Bank balances	11	7,152,316	7,910,344
		<b>29,744,481</b>	<b>13,390,687</b>
Non-current asset classified as held for sale	12	—	1,028,319
<b>TOTAL ASSETS</b>		<b>55,055,218</b>	<b>39,639,980</b>
<b>LIABILITIES</b>			
<b>NON CURRENT LIABILITIES</b>			
Members' subscription	13	3,307,109	3,016,111
Deferred liability	14	8,336,249	6,726,770
		<b>11,643,358</b>	<b>9,742,881</b>
<b>CURRENT LIABILITIES</b>			
Current maturity of members' subscription	13	358,989	346,989
Accrued and other liabilities	15	1,038,873	6,198,169
		<b>1,397,862</b>	<b>6,545,158</b>
Contingencies and commitments	16	—	—
<b>TOTAL LIABILITIES</b>		<b>13,041,220</b>	<b>16,288,039</b>
<b>NET ASSETS</b>		<b>42,013,998</b>	<b>23,351,941</b>
<b>REPRESENTED BY:</b>			
General Fund		41,613,998	22,951,941
Endowment Fund		400,000	400,000
<b>TOTAL FUNDS</b>		<b>42,013,998</b>	<b>23,351,941</b>

The annexed notes from 1 to 31 form an integral part of these financial statements.

  
Member of Board of Governors

  
President



## STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED JUNE 30, 2022

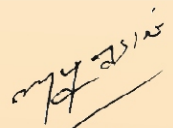
	Note	2022 RUPEES	2021 RUPEES
Students' registration and annual subscription fee	17	7,294,995	4,028,385
Examination and exemption fee	18	22,201,580	18,641,613
Members' registration and annual subscription fee	19	5,398,002	4,844,701
Coaching fee	20	24,190,940	22,098,947
Other income	21	18,086,743	1,515,640
		<b>77,172,260</b>	<b>51,129,286</b>

### EXPENDITURE

Examination department expenses	22	<b>14,595,924</b>	11,675,247
Members' department expenses	23	<b>2,688,805</b>	2,400,494
Coaching department expenses	24	<b>23,820,768</b>	23,256,899
Administrative expenses	25	<b>16,952,656</b>	13,973,144
		<b>58,058,152</b>	51,305,784
Surplus / (Deficit) transferred to General Fund		<b>19,114,108</b>	(176,498)

The annexed notes from 1 to 31 form an integral part of these financial statements.

  
Member of Board of Governors

  
President



## STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED JUNE 30, 2022

	2022 RUPEES	2021 RUPEES
Surplus / (deficit) for the year	19,114,108	(176,498)
Other comprehensive income:		
Remeasurement of net defined benefit liability	(452,051)	502,988
Total comprehensive income for the year	<u>18,662,057</u>	<u>326,490</u>

The annexed notes from 1 to 31 form an integral part of these financial statements.

Member of Board of Governors

President



## STATEMENT OF CHANGES IN FUNDS FOR THE YEAR ENDED JUNE 30, 2022

	General Fund	Endowment Fund	Total
	Rupees		
Balance as at July 01, 2020 - as restated	22,825,451	200,000	23,025,451
Deficit for the year	(176,498)	—	(176,498)
Other comprehensive income	502,988	—	502,988
Total comprehensive income for the year	326,490	—	326,490
Transferred to Endowment Fund	(200,000)	200,000	—
Balance as at June 30, 2021	22,951,941	400,000	23,351,941
Surplus for the year	19,114,108	—	19,114,108
Other comprehensive loss	(452,051)	—	452,051
Total comprehensive income for the year	18,662,057	—	18,662,057
<b>Balance as at June 30, 2022</b>	<b>41,613,998</b>	<b>400,000</b>	<b>42,013,998</b>

The annexed notes from 1 to 31 form an integral part of these financial statements.

Member of Board of Governors

President




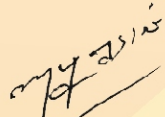
## STATEMENT OF CASH FLOWS

### FOR THE YEAR ENDED JUNE 30, 2022

	Note	2022 RUPEES	2021 RUPEES
<b>A) CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Surplus / (deficit) for the year		19,114,108	(176,498)
Members' subscription - advance		12,000	(43,803)
<b>Adjustment for non-cash items:</b>			
Depreciation	4.2	965,525	1,085,124
Amortisation	6.1	4,820	7,231
Income tax		—	260,058
Staff retirement gratuity		1,656,873	1,602,200
		<u>2,627,218</u>	<u>2,954,613</u>
Surplus before working capital changes		21,753,326	2,734,312
<b>(Increase) / decrease in current assets</b>			
Loans and advances		34,000	(92,000)
Trade deposits, prepayments and other receivables		(7,697,945)	4,063,400
		(7,663,945)	3,971,400
<b>(Decrease) / increase in current liabilities</b>			
Accrued and other liabilities		(4,868,298)	(5,216,730)
<b>Cash generated from operating activities</b>		<u>9,221,083</u>	<u>1,488,982</u>
Income tax paid		(373,441)	(260,058)
Staff retirement gratuity paid		(499,445)	(105,949)
<b>Net cash generated from operating activities</b>		<u>8,348,197</u>	<u>1,122,975</u>
<b>B) CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Payments for purchase of property and equipment		(446,225)	(151,843)
Encashment of term deposits		2,000,000	2,112,033
Short term investments		(10,000,000)	—
Long term deposit		(660,000)	—
<b>Net cash (used in) / generated from investing activities</b>		<u>(9,106,225)</u>	<u>1,960,190</u>
<b>RECONCILIATION OF CASH AND CASH EQUIVALENTS</b>			
Net (decrease) / increase in cash and cash equivalents (A+B)		(758,028)	3,083,165
Cash and cash equivalents at the beginning of the year		7,910,344	4,827,179
<b>Cash and cash equivalents at the end of the year</b>	11	<u>7,152,316</u>	<u>7,910,344</u>

The annexed notes from 1 to 31 form an integral part of these financial statements.

  
Member of Board of Governors

  
President



# NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED JUNE 30, 2022

### 1. INSTITUTE AND GENERAL INFORMATION

#### 1.1 Legal status and operation

Pakistan Institute of Public Finance Accountants (the Institute) was incorporated on 28<sup>th</sup> of October, 1993 as a public company limited by guarantee under section 42 of the Companies Ordinance, 1984 (Repealed with the enactment of Companies Act, 2017 on May 30, 2017).

PIPFA was established jointly by the Institute of Chartered Accountants of Pakistan (ICAP), Institute of Cost and Management Accountants of Pakistan (ICMAP) and Department of Auditor General of Pakistan (AGP). At inception, the name of the institute was 'The Association of Accounting Technicians of Pakistan' (AAT) which was changed to the present name in August 2000. PIPFA is a non-profit organization wholly committed to providing accounting education and development.

The head office and registered office of the Institute is situated at M1 & M2, Park Avenue, Mezzanine Floor, Block-6, P.E.C.H.S., Shahra-e-Faisal, Karachi while its regional offices are situated as follows:

- i) Ajmal Center-1, Second floor, 289-1, Batala Colony, Faisalabad.
- ii) Office No. 27 & 28, 3rd Floor, Rehmat Centre, Plot No. 07, I-8 Markaz, Islamabad.
- iii) 6-Atta Turk Block, New Garden Town, Lahore.

#### 1.2 Endowment Fund

The Board of Governance in its 123<sup>rd</sup> meeting held on September 29, 2018, established an Endowment Fund to provide financial assistance to the deserving students. Balance of fund includes transfer from General Fund and contribution made by members during the year.

### 2. BASIS OF PREPARATION

#### 2.1 Statement of compliance

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The approved accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standard for Small and Medium-sized Entities (IFRS for SMEs) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017;
- Accounting Standard for Not for Profit Organizations (Accounting Standard for NPOs) issued by the Institute of Chartered Accountants of Pakistan as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS for SMEs or the Accounting Standard for NPOs, the provisions of and directives issued under the Companies Act, 2017 have been followed.

#### 2.2 Accounting convention

These financial statements have been prepared under the historical cost convention following accrual basis of accounting except for revenue as disclosed in the relevant notes of these financial statements and cash flow information.





### **2.3 Functional and presentation currency**

Items included in the financial statements of the Institute are measured using the currency of the primary economic environment in which the Institute operates (the functional currency). These financial statements are presented in Pakistan Rupee (Rs.), which is the Institute's functional and presentation currency.

### **2.4 Significant accounting estimates and judgments**

The preparation of financial statements in conformity with approved accounting standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Institute's accounting policies. Estimates and judgment are continually evaluated and are based on historic experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

In the process of applying the Institute's accounting policies, the management has made the following estimates and judgments which are significant to the financial statements:

	<b>Note</b>
> Property and equipment	3.1, 3.4, 3.5, 4, 5 & 6
> Investment property	3.5 & 5
> Intangibles	3.4 & 6
> Short term investments	3.5 & 9
> Staff retirement gratuity	3.9 & 14
> Income recognition	3.15, 17, 18, 19, 20 & 21

The revisions to accounting estimates (if any) are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

## **3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The significant accounting policies adopted in the preparation of these financial statements are set out below and have been consistently applied to all years presented.

### **3.1 Property and equipment**

These are stated at cost less accumulated depreciation and impairment losses, if any, except for freehold land.

Subsequent costs, if reliably measurable, are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the cost will flow to the Institute.

Maintenance and normal repairs are charged to the statement of income and expenditure as and when incurred. Major renewals and improvements are capitalised.

Assets useful lives and residual values that are significant in relation to the total cost of the assets are reviewed, and adjusted if appropriate on a prospective basis, at each date of statement of financial position.

Depreciation is charged by applying the reducing balance method after taking into account residual value, if any, whereby the depreciable amount of the assets is written off over its estimated useful life at the rates mentioned in the note 4 to these financial statements. Depreciation is charged from the month the asset is available for use and up to the month, preceding the disposal.

The gain or loss arising on disposal or retirement of an item of property and equipment is determined as the difference between the sales proceeds and the carrying amounts of the asset and is recognised as other income or other expense in the statement of income and expenditure.





### **3.2 Non-current assets classified as held for sale**

Non-current assets are classified as held for sale when;

- a) the management is committed to plan to sell the asset;
- b) an active programme to locate the buyer and complete the plan must have been initiated;
- c) the asset must be actively marketed for sale at a price that is reasonable in relation to its current fair value and;
- d) the sale must be expected to be completed within one year from the date of classification.

Subsequent to classification as held for sale, the asset is measured at lower of carrying amount and fair value less cost to sell. Any impairment loss arising on asset subsequent to its classification is recognised in the statement of income and expenditure.

### **3.3 Intangible**

This represents computer software and licenses which is stated cost less accumulated amortisation and accumulated impairment losses, if any. Amortization is charged so as to allocate the cost of computer software over its estimated useful live, using the reducing balance method at the rates specified in note 6 to the financial statements.

### **3.4 Investment property**

Investment property, which is property held to earn rentals and/or for capital appreciation, including property under construction for such purposes, is measured initially at its cost, including transaction costs.

Subsequent to initial recognition, investment property is valued using cost model i.e. at cost less accumulated depreciation and accumulated impairment losses, if any.

Cost includes expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed investment property includes cost of materials and direct labour, any other costs directly attributable to bringing the investment property to its working condition for their intended use and capitalised borrowing costs.

Depreciation is charged using reducing balance method so as to allocate the depreciable amount of the investment property over its estimated useful life. Depreciation on additions is charged from the month in which the investment property is acquired or capitalised while no depreciation is charged for the month in which the property is disposed off.

The useful life, residual value and depreciation method are reviewed on a regular basis. The effect of any changes in estimate is accounted for on a prospective basis. Further, determining adjustments for any differences in nature, location and condition of the investment property involves significant judgment.

The Institute assesses at each date of statement of financial position whether there is any indication that the investment property may be impaired. If such indication exists, the carrying amount of such assets are written down to their recoverable amount and the resulting impairment loss is recognised in the statement of income and expenditure. The recoverable amount is the higher of the assets fair value less costs to sell and value in use. Where an impairment loss is recognised, the depreciation charge is adjusted in the future period to allocate the assets' revised carrying amount over its estimated useful life.

Gains and losses on disposal of investment property is charged to the statement of income and expenditure.



### **3.5 Investments**

#### **Held to maturity**

Held to maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturity that an entity has the positive intention and ability to hold till maturity.

Investments classified as held to maturity are recognised initially at fair value, plus attributable transaction cost. Subsequent to initial recognition, these are stated at amortised cost with any difference between cost and redemption value being recognised in the statement of income and expenditure over the period of the investments on an effective yield method.

### **3.6 Taxation**

The Institute is a Not for Profit Organization under section 2 (36) the Income Tax Ordinance 2001, and is eligible for tax credit equal to 100% of tax payable under section 100( C ) of the Income Tax Ordinance, 2001.

### **3.7 Financial assets and liabilities**

All financial assets and liabilities are recognised at the time when the Institute becomes a party to contractual provisions of the instrument. Any gain and loss on derecognition of the financial assets and liabilities is taken to the statement of income and expenditure.

Financial assets are derecognised at the time when the Institute loses control of the contractual rights associated with the financial assets. All financial liabilities are derecognised at the time when they are extinguished that is, when the obligation specified in the contract is discharged, cancelled, or expires. Any gain or loss on derecognition of the financial assets and liabilities is taken to the statement of income and expenditure.

### **3.8 Provisions**

Provisions are recognised in the statement of financial position when the Institute has a legal or constructive obligation as a result of past events and it is probable that out flow of economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Provisions are reviewed at each date of statement of financial position and adjusted to reflect the current best estimate.

### **3.9 Staff retirement gratuity**

The Institute operates defined benefit plan comprising an unfund gratuity scheme covering all eligible employees completing the minimum qualifying period of service as specified by the scheme.

The Institute's net liability in respect of this defined benefit plan is calculated by estimating the amount of future benefit that employee have earned in the current and prior periods and discounting that amount.

The calculation of defined benefit liability is performed annually by a qualified actuary using the projected unit credit method (PUC).

Remeasurement of the net defined benefit liability, which comprise actuarial gains and losses are recognised immediately in other comprehensive income. The Institute determines the net interest expense on the net defined benefit liability for the year by applying the discount rate used to measure the defined benefit liability at the beginning of the annual period to the then-net defined benefit liability, taking into account any changes in the net defined benefit liability during the year as a result of contribution and benefit payments. Net interest expense and other expense related during the year as result of contributions and benefit payments. Net interest expense and other expense related to defined benefit plans recognised in profit or loss.



When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Institute recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.

Actuarial gains and losses are recognised in the other comprehensive income in the period in which they occur. The latest actuarial valuation of the plan was carried out as at June 30, 2022.

### **3.10 Accrued and other liabilities**

Liabilities for creditors and for other amounts payable are stated at cost which is the fair value of the consideration to be paid in future for goods and services received, whether or not billed to the Institute.

### **3.11 Contingent liabilities**

A contingent liability is disclosed when the Institute has a possible obligation as a result of past events, whose existence will be confirmed only by the occurrence or non-occurrence, of one or more uncertain future events not wholly within the control of the Institute; or the Institute has a present legal or constructive obligation that arises from past events, but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient reliability.

### **3.12 Off-setting of financial assets and liabilities**

Financial assets and financial liabilities are off-set and the net amount is reported in the statement of financial position if the Institute has a legally enforceable right to set-off the recognised amounts and intends either to settle on a net basis or to realize the assets and settle the liabilities simultaneously.

### **3.13 Impairment of non-financial assets**

The assets that are subject to depreciation or amortisation are assessed at each reporting date to determine whether there is any indication that the assets are impaired. If there is an indication of possible impairment, the recoverable amount of the asset is estimated and compared with its carrying amount.

An impairment loss is recognized if the carrying amount of an asset exceeds its estimated recoverable amount. The impairment loss is recognised in the statement of income and expenditure.

An impairment loss is reversed only to the extent that the asset carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. The Institute recognises the reversal immediately in the statement of income and expenditure.

### **3.14 Cash and cash equivalents**

Cash and cash equivalents are carried at cost. For the purpose of statement of cash flows, the cash and cash equivalents comprise of cash in hand, cash at banks in current and saving accounts.

### **3.15 Revenue recognition**

Revenue is recognised to the extent the Institute has rendered services under an agreement, the amount of revenue can be measured reliably and it is probable that the economic benefits associated with the transaction will flow to the Institute. Revenue is measured at the fair value of the consideration received or receivable, exclusive of discounts (if any).

#### **Students' registration and annual subscription fee**

This represents registration fee paid by the student for admission to the Institute. Annual subscription fee represents annual fee paid by the students which becomes due on July 1 each year. Registration fee is recognised in the period in which student is registered while annual subscription fee is recognised on receipt basis.



#### **Examination and exemption fee**

Examination fee is recognised in period in which examination are conducted whereas, exemption fee is recognised on receipt basis.

#### **Members' registration and annual subscription fee**

This represents registration fee paid in respect of obtaining membership of the Institute. Annual membership fee represents annual fee paid by members which becomes due on July 1 each year. Registration fee is recognised in the period in which member is registered while annual subscription fee is recognised on receipt basis.

In case of other arrangements, the members are allowed to make lump sum payment against membership for 10 to 20 years. In such cases, the amount paid is amortised and charged to the statement of income and expenditure over the period of such arrangement.

#### **Coaching fee**

This represents consideration received against coaching services provided by the Institute. This fee is recognised on receipt basis.

#### **Mark-up and other income**

Mark-up on interest bearing investments and saving accounts with banks, and other income is recognised as other income on an accrual basis.

### **3.16 Foreign currency transactions and translations**

Transactions in foreign currencies are recorded at the rates of exchange ruling on the date of the transaction. All monetary assets and liabilities denominated in foreign currencies are translated into Pakistan Rupees at the rate of exchange ruling on the balance sheet date and exchange differences, if any, are charged to the statement of income and expenditure.

### **3.17 Borrowings and borrowing costs**

Borrowings are initially recognised at fair value and are subsequently carried at amortised cost.

Borrowing costs are recognised on the basis of the effective interest method. Borrowing costs are recognised as an expense in the statement of income and expenditure in the period in which they are incurred.

### **3.18 Related party transactions**

Parties are considered to be related party if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions.



#### 4. PROPERTY AND EQUIPMENT

	Note	2022 RUPEES	2021 RUPEES
Property and equipment	4.1	<u>23,764,862</u>	<u>24,284,162</u>

#### 4.1 Reconciliations of carrying amounts of operating fixed assets at the beginning and at the end of the year are as follows:

	Operating Fixed Assets							
	Freehold land*	Office on freehold land	Electrical equipment	Office equipment	Furniture and fixtures	Vehicles	Library books	Total
Description	(Rupees)							
Cost as at June 30, 2020	15,732,078	6,199,902	2,831,088	4,652,643	3,654,167	1,536,570	49,524	34,655,972
Additions	—	—	15,850	135,993	—	—	—	151,843
Accumulated depreciation	—	(1,633,590)	(2,197,313)	(4,015,009)	(2,073,897)	(554,320)	(49,524)	(10,523,653)
Net book value as at June 30, 2021	15,732,078	4,566,312	649,625	773,627	1,580,270	982,250	—	24,284,162
Net book value as at June 30, 2020	15,732,078	4,806,645	796,182	921,833	1,755,856	1,155,588	717	25,168,898
Additions	—	—	15,850	135,993	—	—	—	151,843
Depreciation for the year	—	(240,332)	(162,406)	(284,200)	(175,586)	(173,338)	(717)	(1,036,579)
Net book value as at June 30, 2021	15,732,078	4,566,312	649,625	773,627	1,580,270	982,250	—	24,284,162
Net book value as at June 30, 2021	15,732,078	4,566,312	649,625	773,627	1,580,270	982,250	—	24,284,162
Additions	—	—	63,875	322,350	60,000	—	—	446,225
Depreciation for the year	—	(228,316)	(137,581)	(291,429)	(160,861)	(147,338)	—	(965,525)
Net book value as at June 30, 2022	15,732,078	4,337,996	575,919	804,548	1,479,409	834,912	—	23,764,862
Cost as at June 30, 2021	15,732,078	6,199,902	2,846,938	4,788,636	3,654,167	1,536,570	49,524	34,807,815
Additions	—	—	63,875	322,350	60,000	—	—	446,225
Accumulated depreciation	—	(1,861,906)	(2,334,728)	(4,306,438)	(2,234,924)	(701,658)	(49,524)	(11,489,178)
Net book value as at June 30, 2022	15,732,078	4,337,996	576,085	804,548	1,479,243	834,912	—	23,764,862
Depreciation rate per annum	—	5%	20%	30%	10%	15%	20%	

\* Freehold land and office on freehold land is situated at 6-Atta Turk block, New Garden Town, Lahore, admeasuring 0.125 acres which has been duly registered in the name of the Institute.

#### 4.2 Depreciation for the year has been allocated as under:

	Note	2022 RUPEES	2021 RUPEES
Coaching department expenses	24	496,853	525,273
Administrative expenses	25.1	468,672	511,306
		<u>965,525</u>	<u>1,036,579</u>





	Note	2022 RUPEES	2021 RUPEES
<b>5. INVESTMENT PROPERTY</b>			
<b>At Cost Model</b>			
Opening net book value		922,348	970,893
Depreciation charge for the year	5.3	(46,117)	(48,545)
Net book value at end of the year		<u>876,231</u>	<u>922,348</u>
<b>Gross carrying value</b>			
Opening cost		2,572,901	2,572,901
Accumulated depreciation		(1,696,670)	(1,650,553)
Net book value at end of the year		<u>876,231</u>	<u>922,348</u>
<b>Depreciation rate (% per annum)</b>		<u>5%</u>	<u>5%</u>
<b>5.1</b>	This represents office premises bearing Plot No. 1005, 10th Floor, Park Avenue, Plot 24/A, Block-6, P.E.C.H.S, Karachi. The premises is is not occupied by the Institute and is held for rental purposes.		
<b>5.2</b>	Depreciation on this property is calculated using reducing balance method to allocate the cost less its residual value over its estimated useful life of 20 years (i.e. 5%).		
<b>5.3 Depreciation for the year has been allocated as follows:</b>			
Administrative expenses	25.1	<u>46,117</u>	<u>48,545</u>
<b>6. INTANGIBLE ASSETS</b>			
Opening net book value		14,464	21,695
Amortisation for the year	6.1	(4,820)	(7,231)
Net book value at end of the year		<u>9,644</u>	<u>14,464</u>
<b>Gross carrying value</b>			
Opening cost		922,064	922,064
Accumulated amortisation		(912,420)	(907,600)
Net book value at end of the year		<u>9,644</u>	<u>14,464</u>
<b>Amortisation rate (% per annum)</b>		<u>33.33</u>	<u>33.33</u>
<b>6.1</b>	Amortization for the period has been allocated as under:		
Examination department expenses	22	<u>4,820</u>	<u>7,231</u>
<b>7. LOANS AND ADVANCES</b>			
<b>Advances to staff</b>			
- Against salary		42,000	101,000
- Against expenses	7.1	25,000	—
		<u>67,000</u>	<u>101,000</u>
<b>7.1</b>	This represents advance to employee against office related expenses and is secured against salary.		



	Note	2022 RUPEES	2021 RUPEES
<b>8. DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES</b>			
<b>Deposits</b>			
Security deposits against rent		590,000	1,410,000
<b>Prepayments</b>			
Insurance		223,120	—
Fee and subscription		548,545	474,655
		771,665	474,655
<b>Other receivables - considered good un-secured</b>			
<b>Due from related parties:</b>			
Auditor General of Pakistan (AGP) - related party	8.1	347,425	329,925
<b>Other than related parties:</b>			
Pakistan Military Accountant General (PMAG)		15,750	6,375
Controller General of Accounts (CGA)		9,485,600	23,500
Government of Punjab (GoP)		281,953	777,191
Capital Development Authority (CDA), Islamabad		—	5,000
PMAD Students		1,589,959	1,977,319
Corporate Students (Online)		655,325	247,750
Other Receivable		414,047	—
Rental income receivable		—	127,628
		12,790,059	3,494,688
		14,151,724	5,379,343
<b>8.1</b>	The maximum outstanding balance from Auditor General of Pakistan (AGP) during the year was:	1,570,437	329,925
<b>8.2</b>	The aging of other receivables due from related party is as follows:		
	Past due 1-30 days	14,400	11,300
	Past due 31-90 days	—	178,035
	Above 90 days	333,025	140,590
		347,425	329,925
<b>9. SHORT TERM INVESTMENTS</b>			
<b>At amortised cost</b>			
Term deposit receipts (TDRs)		8,000,000	—
<b>9.1</b>	This represents investments made in Term Deposit Receipts amounting to Rs. 8,000,000/- during the year. The rate of profit on these investments is 11% per annum (2021: Nil).		
<b>10. TAX REFUND DUE FROM THE GOVERNMENT</b>			
Income tax		373,441	—
<b>11. BANK BALANCES</b>			
Balances with banks		7,152,316	7,910,344
<b>11.1</b>	It includes balances in saving accounts amounting to Rs. 5,601,257/- (2021: Rs 6,225,409/-). Saving accounts carries profit at the rate ranging from 2.69% to 14.21% (2021: 5.22%) per annum.		



## 12. NON-CURRENT ASSET CLASSIFIED AS HELD FOR SALE

The Board in its 133rd meeting held on July 7, 2020 had decided to continue to classify its office on leasehold land amounting to Rs. 1,028,319 (net book value) situated at 1st Floor, 42-Civic Center, Barkat Market, New Garden Town, Lahore as held for sale and had approved the same. There was no indication of impairment of property as the market value is in excess of net book value as at reporting date. On April 11, 2021 an advertisement was placed in newspaper and bid of Rs.16.5 million was locked by subcommittee members. An acceptance letter was issued to bidder by the Institute against receipt of cheque amounting to Rs.1,000,000 as token money and eventually this property was sold on September 15, 2021.

	Note	2022 RUPEES	2021 RUPEES
<b>13. MEMBERS' SUBSCRIPTION</b>			
<b>Secured</b>			
Members' subscription - advance		3,666,098	3,363,100
Current maturity		(358,989)	(346,989)
		<u>3,307,109</u>	<u>3,016,111</u>
<b>14. DEFERRED LIABILITY</b>			
Present value of defined benefit liability	14.1	8,208,614	6,433,101
Plus payables		127,635	293,669
		<u>8,336,249</u>	<u>6,726,770</u>

Institute operated an unfunded gratuity scheme for its employees detail of which are as follows:

### 14.1 Movement in net defined benefit liability - gratuity

Balance at 01 July		6,433,101	6,230,818
Included in statement of profit or loss	14.2	1,656,873	1,602,200
Benefits due but not paid		(23,333)	(293,669)
Adjustments for last year's payables		(17,853)	—
Benefits paid		(292,225)	(603,260)
Included in other comprehensive income	14.4	452,051	(502,988)
Present value of defined benefit liability		<u>8,208,614</u>	<u>6,433,101</u>

### 14.2 Included in statement of profit or loss

Current service cost		1,013,663	1,067,332
Interest cost		643,210	534,868
		<u>1,656,873</u>	<u>1,602,200</u>

### 14.3 Expense is recognized in the following line items in statement of profit or loss

Examination department expenses	22	579,594	500,128
Members' department expenses	23	93,155	89,770
Coaching department expenses	24	939,779	604,394
Administrative expenses	25	44,345	407,908
		<u>1,656,873</u>	<u>1,602,200</u>





	Note	2022 RUPEES	2021 RUPEES
<b>14.4 Included in other comprehensive income</b>			
Actuarial gains from changes in financial assumptions		65,400	16,866
Experience adjustments on defined benefit liability		386,651	(519,854)
		<u>452,051</u>	<u>(502,988)</u>

#### 14.5 Key actuarial assumption

The latest actuarial valuation was carried out on 30 June 2022 using projected unit credit method with the following assumptions:

##### Actuarial assumption

Discount rate used for interest cost in P&L charge	10.25%	9.25%
Discount rate used for end obligation	13.50%	10.25%
Salary increase used for year end obligation	N/A	N/A
Salary increase FY 2021	12.25%	9.00%
Salary increase FY 2022	12.25%	9.00%
Salary increase FY 2023	12.25%	9.00%
Salary increase FY 2024	12.25%	9.00%
Salary increase FY 2025	12.25%	9.00%
Salary increase FY 2026	12.25%	9.00%
Salary increase FY 2027 onward	12.25%	9.00%
Next salary is increased at	1-Jul-22	1-Jul-21
Mortality rate	SLIC 2001 - 2005	SLIC 2001 - 2005
Expected average remaining working	Setback 1 year	Setback 1 year
Withdrawal rates	Age based	Age based
Retirement Assumption	Age 60	Age 60

Assumption regarding future mortality has been based on State Life Corporation (SLIC 2001-2005), ultimate mortality rate with 1 year setback as per recommendation of Pakistan Society of Actuaries (PSOA).

##### Sensitivity analysis

For a change of 100 basis points, present value of defined benefit obligation at reporting date would have been as follows:

	2022	
	Increase (Rupees)	Decrease (Rupees)
Discount rate	7,402,571	9,150,971
Salary increase rate	9,161,152	7,380,166

Although the analysis does not take into account full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.



The Institute's expected charge for the defined benefit liability - gratuity for the next year is Rs. 2.225 million.

The above sensitivity analyses are based on change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (Projected Unit Credit Method) has been applied as for calculating the liability of staff retirement gratuity.

#### **Risk associated with defined benefit plan**

##### **Salary Risk- (linked to inflation risk)**

The risk that the final salary at the time of cessation of service is greater than what we assumed. Since the benefit is calculated on the final salary (which will closely reflect inflation and other macroeconomic factors), the benefit amount increases as salary increases.

##### **Demographic risks**

**Mortality Risk-** The risk that the actual mortality experience is different than the assumed mortality. This effect is more pronounced in schemes where the age and service distribution is on the higher side.

**Withdrawal Risk-** The risk of actual withdrawals experience is different from assumed withdrawal probability. The significance of the withdrawal risk varies with the age, service and the entitled benefits of the beneficiary.

**Investment Risk-** The risk of the investment underperforming and being not sufficient to meet the liabilities.

#### **Expected benefit payments for the next 10 years and beyond;**

<b>Years</b>	<b>2022 RUPEES</b>
FY 2023	419,118
FY 2024	470,890
FY 2025	2,190,548
FY 2026	515,169
FY 2027	500,027
FY 2028	583,525
FY 2029	629,011
FY 2030	688,317
FY 2031	766,883
FY 2032	837,829
FY 2033 onwards	216,154,191

The average duration of the benefit obligation is 11 years



	Note	2022 RUPEES	2021 RUPEES
<b>15. ACCRUED AND OTHER LIABILITIES</b>			
Accrued expenses		344,610	355,327
<b>Other liabilities</b>			
Security deposit		—	70,000
Advance against sale of property	12	—	1,000,000
Staff retirement gratuity		—	513,344
Others		694,263	4,259,498
		<b>694,263</b>	<b>5,842,842</b>
		<b>1,038,873</b>	<b>6,198,169</b>
<b>16. CONTINGENCIES AND COMMITMENTS</b>			
16.1 There were no contingencies or commitments as at June 30, 2022 (2021: nil).			
<b>17. STUDENTS' REGISTRATION AND ANNUAL SUBSCRIPTION FEE</b>			
Subscription fee		3,753,720	2,455,055
Registration fee		2,140,250	1,014,375
Restoration fee		581,125	249,000
Identity card charges		298,200	123,955
Career plan charges		521,700	186,000
		<b>7,294,995</b>	<b>4,028,385</b>
<b>18. EXAMINATION AND EXEMPTION FEE</b>			
Examination fee		14,260,875	12,722,628
Exemption fee		5,383,230	3,477,725
Computer based examination fee		2,189,100	2,241,260
Re-checking / duplicate certificate charges		368,375	200,000
		<b>22,201,580</b>	<b>18,641,613</b>
<b>19. MEMBERS' REGISTRATION AND ANNUAL SUBSCRIPTION FEE</b>			
Subscription fee		3,560,302	3,508,201
Registration fee		977,000	900,000
Restoration fee		860,700	436,500
		<b>5,398,002</b>	<b>4,844,701</b>
<b>20. COACHING FEE</b>			
Karachi		7,003,884	11,599,850
Lahore		7,375,881	5,493,234
Faisalabad		2,848,001	960,773
Islamabad		6,963,174	4,045,090
		<b>24,190,940</b>	<b>22,098,947</b>



	Note	2022 RUPEES	2021 RUPEES
<b>21. OTHER INCOME</b>			
<b>From financial assets</b>			
Interest income from saving accounts		776,397	84,983
<b>From non - financial assets</b>			
Rental income		612,611	751,620
CCPT, coaching and other fee		426,750	549,766
CPD seminar income		292,100	38,758
Gain on disposal of non current assets held for sale		15,471,681	—
Others		507,204	90,513
		<b>17,310,346</b>	<b>1,430,657</b>
		<b>18,086,743</b>	<b>1,515,640</b>
<b>22. EXAMINATION DEPARTMENT EXPENSES</b>			
Staff salaries' and benefits		7,394,284	5,646,205
Examination		4,239,554	3,490,318
Staff retirement gratuity	14.3	579,594	500,128
Computer based examination		906,633	835,710
Printing and stationery		437,618	441,396
Postage		151,555	93,316
Utilities		277,768	200,754
Meetings		296,477	124,368
Entertainment		28,334	35,549
Repairs and maintenance		59,842	106,861
Amortisation	6.1	4,820	7,231
Software charges		60,062	74,562
Insurance		159,383	118,849
		<b>14,595,924</b>	<b>11,675,247</b>



	Note	2022 RUPEES	2021 RUPEES
<b>23. MEMBERS' DEPARTMENT EXPENSES</b>			
Staff salaries' and benefits		1,613,857	1,178,521
Staff retirement gratuity	14.3	93,155	89,770
Advertisement		60,000	343,990
Printing and stationery		191,224	192,875
Postage		280,047	172,432
Utilities		282,439	204,130
Meetings		4,700	51,443
Insurance		159,383	118,849
Repairs and maintenance		4,000	48,484
		<u>2,688,805</u>	<u>2,400,494</u>
<b>24. COACHING DEPARTMENT EXPENSES</b>			
Staff salaries' and benefits		11,087,423	8,978,540
Staff retirement gratuity	14.3	939,779	604,394
Faculty salaries		5,604,115	7,311,199
Rent		2,915,724	3,448,773
Advertisement		391,692	306,909
Utilities		1,008,587	728,946
Depreciation	4.2	496,853	525,273
Repairs and maintenance		232,585	205,573
Printing and stationery		509,323	513,720
Postage		309,443	190,532
Entertainment		70,512	69,711
Meetings		27,886	—
Supplies		27,593	30,635
Conveyance		7,670	96,408
Seminar and exhibition		19,650	—
Bank charges		—	8,999
Insurance		159,383	118,849
Others		12,550	118,438
		<u>23,820,768</u>	<u>23,256,899</u>



	Note	2022 RUPEES	2021 RUPEES
<b>25. ADMINISTRATIVE EXPENSES</b>			
Staff salaries' and benefits		4,770,103	4,345,251
Staff retirement gratuity	14.3	44,345	407,908
Wages		219,500	326,661
Rent		4,750,007	3,261,727
Fees and subscription		1,023,200	1,109,605
Printing and stationery		505,986	467,272
Depreciation	25.1	514,789	559,851
Utilities		739,681	534,597
Repairs and maintenance		518,448	167,342
Legal and professional		1,382,285	265,870
Entertainment		262,257	42,115
Meetings		121,988	—
Postage		207,091	180,812
Auditor's remuneration	25.2	90,320	83,700
Internet charges		460,703	156,131
Vehicle insurance		38,330	39,163
Conveyance and travelling		286,421	569,619
Supplies		320,772	258,676
Advertisement		227,886	218,796
Bank charges		157,709	148,545
Insurance		126,218	79,686
Advance income tax		—	489,759
Others		184,617	260,058
		<b>16,952,656</b>	<b>13,973,144</b>
<b>25.1 Depreciation</b>			
Property and equipment	4.2	468,672	511,306
Investment property	5.3	46,117	48,545
		<b>514,789</b>	<b>559,851</b>
<b>25.2 Auditors' remuneration</b>			
Audit fee		85,320	79,000
Out of pocket expenses		5,000	4,700
		<b>90,320</b>	<b>83,700</b>



	Note	2022 RUPEES	2021 RUPEES
<b>26. REMUNERATION OF GOVERNORS AND EXECUTIVES</b>			
Remuneration		9,884,996	4,179,880
Allowances		453,137	502,957
Bonuses		1,160,700	—
		<u>11,498,833</u>	<u>4,682,837</u>
No. of persons		<u>6</u>	<u>2</u>

**26.1** No remuneration is being paid to Governors. No remuneration is payable to Executives at year end. Also the Executive Director is being provided with company maintained car.

## 27. FINANCIAL INSTRUMENTS

PARTICULARS	Interest / Mark Up Bearing			Non Interest/Mark-Up Bearing			TOTAL 2022	TOTAL 2021
	Maturity upto one year	Maturity after one year	Sub Total	Maturity upto one year	Maturity after one year	Sub Total		
Financial assets	..... RUPEES .....							
At amortized cost								
Long term deposits	—	—	—	—	660,000	660,000	660,000	—
Loans and advances	—	—	—	67,000	—	67,000	67,000	101,000
Deposit, prepayment and other receivables	—	—	—	13,380,059	—	13,380,059	13,380,059	4,904,688
Short term Investments	8,000,000	—	8,000,000	—	—	—	8,000,000	—
Bank balances	5,601,257	—	5,601,257	1,551,059	—	1,551,059	7,152,316	7,910,344
Total	13,601,257	—	13,601,257	14,998,118	660,000	15,658,118	29,259,375	12,916,032
Financial liabilities								
At amortized cost								
Accrued and other liabilities	—	—	—	1,038,873	—	1,038,873	1,038,873	4,684,825
Total	—	—	—	1,038,873	—	1,038,873	1,038,873	4,684,825





## 28. TRANSACTIONS WITH RELATED PARTIES

The details of related parties with whom the Institute has entered into transactions with or has arrangements/agreements in place during the year are as follows:

Name of related party	Basis of relationship	Nature of transaction	2022 RUPEES	2021 RUPEES
SKANS School of Accountancy	Common key management personnel	Share of fees paid to CBE centers	769,100	882,000
Auditor General of Pakistan (AGP)	Sponsoring body	Services rendered	2,200,912	7,844,250
Institute of Cost and Management Accountants of Pakistan	Sponsoring body	Services received	944,370	—
Executive Director, Chief Financial Officer and others	Key management personnel	Management compensation	11,274,501	6,173,628

## 29. NUMBER OF EMPLOYEES

The number of employees as at June 30, 2022 were 33 (2021: 34) and average number of employees during the year were 28 (2021: 35).

## 30. AUTHORISATION FOR ISSUE

These financial statements were authorised for issue on September 30, 2022 by the Board of Governors of the Institute.

## 31. GENERAL

31.1 Figures in these financial statements have been rounded off to the nearest rupee.

31.2 Corresponding figures have been rearranged / reclassified where considered necessary for better presentation.

**Member of Board of Governors**

**President**

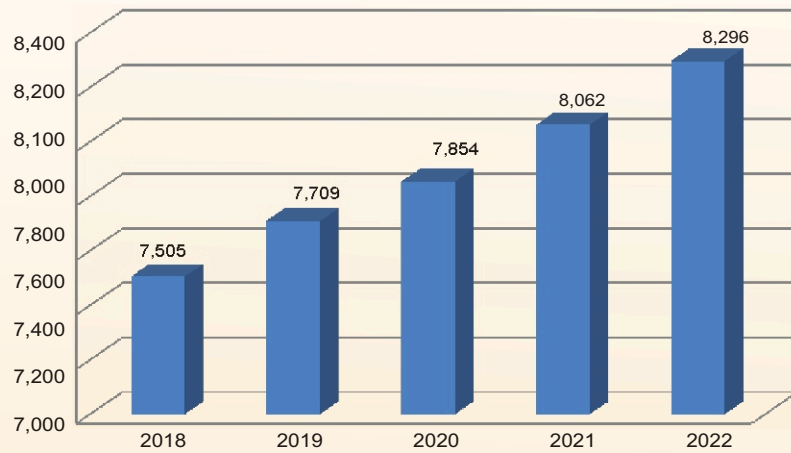


## FINANCIAL HIGHLIGHTS

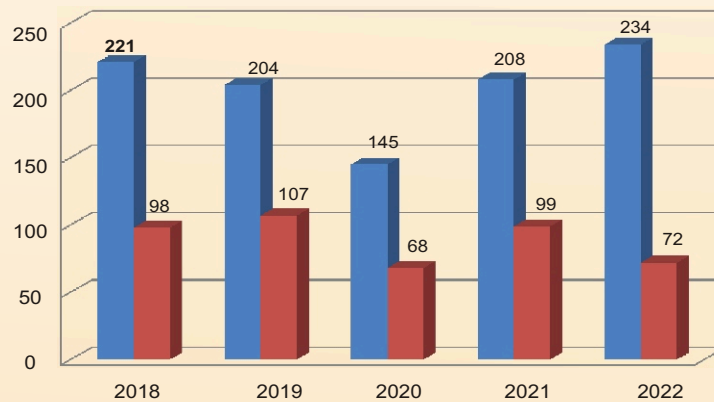
	2018	2019	2020	2021	2022
<b>Operating Results</b>					
Revenue (in rupees)	43,185,715	53,610,469	54,882,988	51,129,286	77,172,260
Surplus/(Deficit) (in rupees)	4,174,594	(3,202,512)	(4,259,818)	(176,498)	19,114,108
<b>Financial Position</b>					
Net Assets (in rupees)	31,332,862	28,230,350	23,025,451	23,351,941	42,013,998
Members (in numbers)	7,505	7,709	7,854	8,062	8,296
Students (in numbers)	32,297	33,755	34,540	34,972	35,942



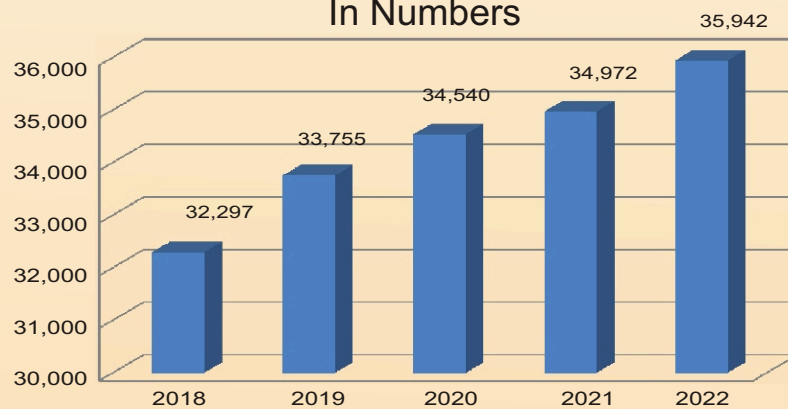
## Total Members In Numbers



## New Members (APFA & FPFA) In Numbers

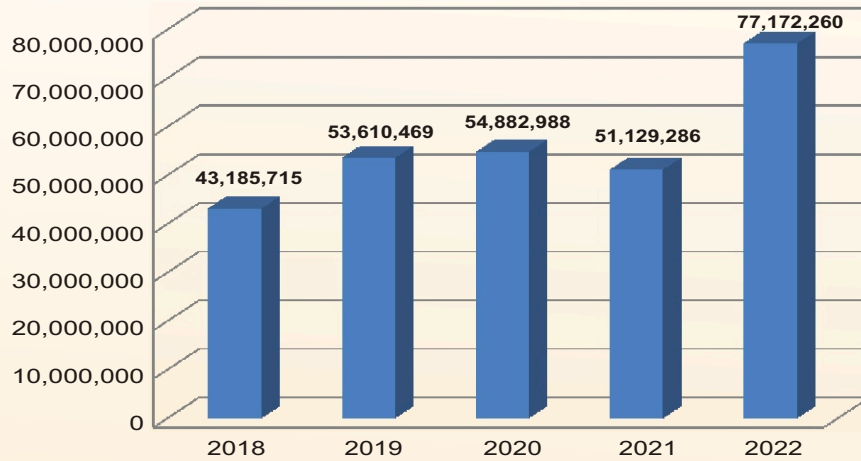


## Total Students In Numbers

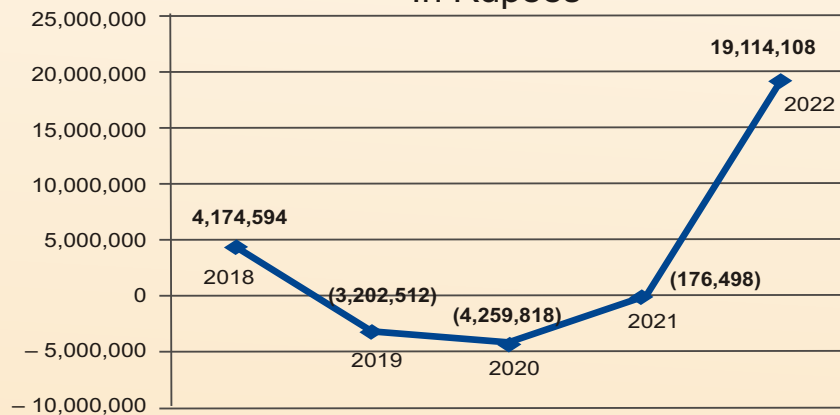




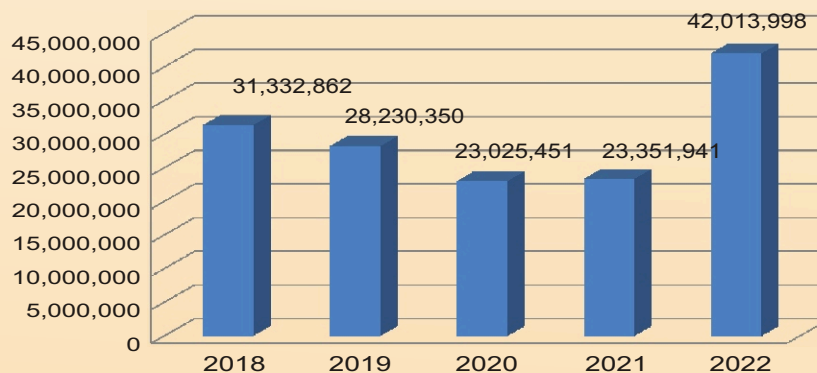
## Total Revenue In Rupees



## Surplus/(Deficit) In Rupees

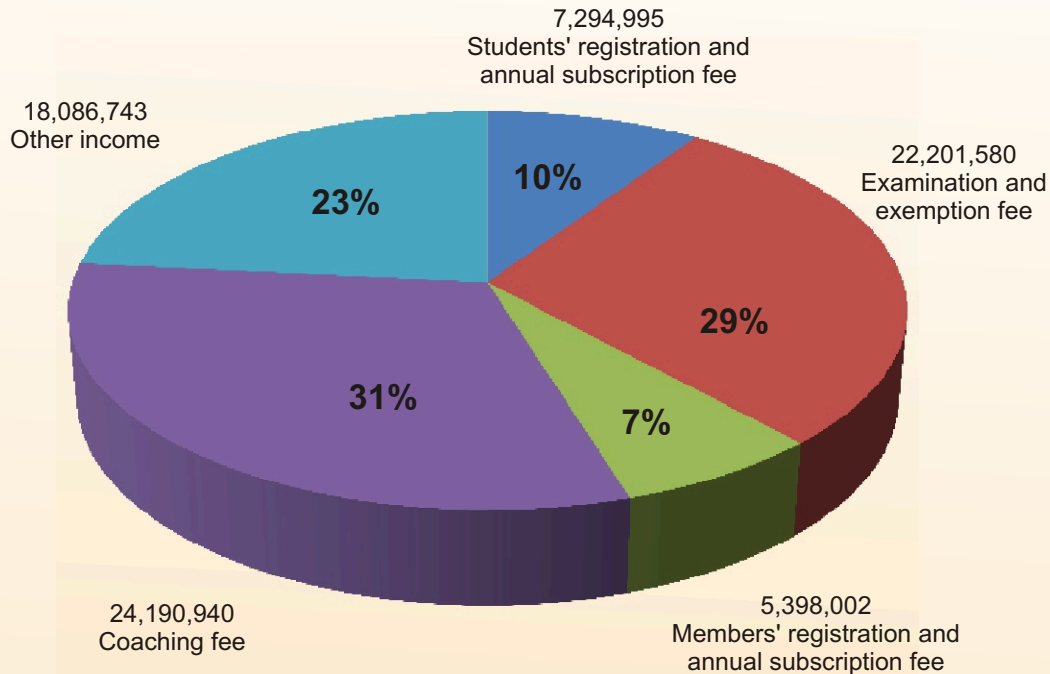


## Net Assets In Rupees

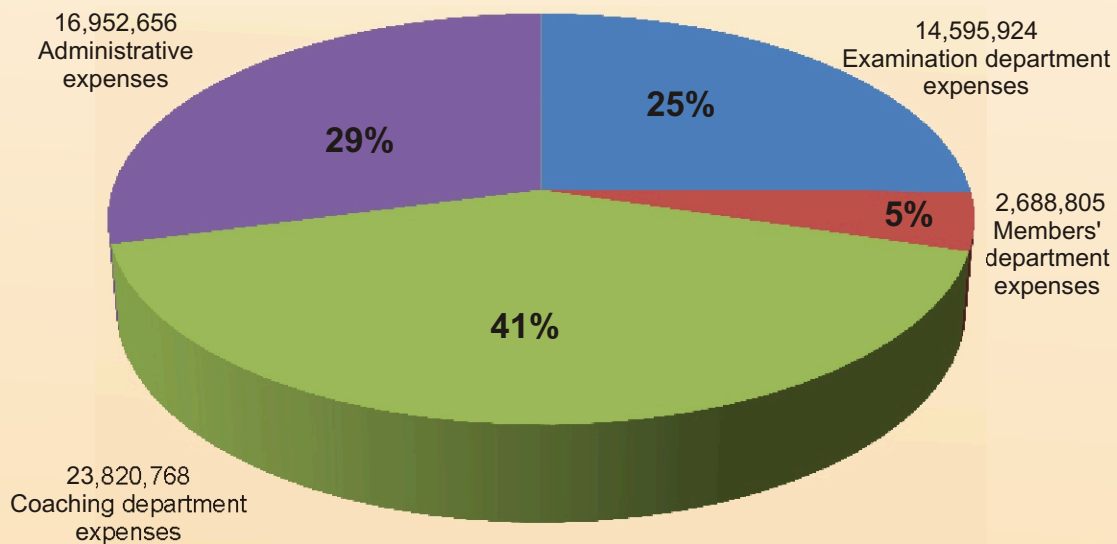




## Revenue Analysis 2022



## Expenditure Analysis 2022





## Board of Governors, Standing Committees and Other Committees' Meeting Attendance

### Board of Governors

Meetings Held 04

Physical Meetings 02

Video Link Meetings 02

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1.	Mr. Muhammad Yasin	President	4	10	**Mr. Shahab Qadir	Member	1
2.	Mr. Muhammad Ali Latif	Vice President	3	11.	***Mr. Muhammad Luqman	Member	0
3.	Mr. Usman Ahsan	Secretary	3	12.	Mr. Aamir Ijaz Khan	Member	4
4.	Mr. Kamran Ali Hashmi	Treasurer	4	13.	****Mr. Ahmar Ellahi	Member	2
5.	Mr. Muhammad Sharif	Joint Secretary	2	14.	Mr. Fareed Mahmood Ch.	Member	0
6.	****Ms. Namana Gulrukh Fareed	Member	1	15.	Mr. Ashfaq Yousuf Tola	Member	0
7.	Mr. Ather Saleem Ch.	Member	3	16.	Mr. Sami Ullah Musa	Member	1
8.	*Ms. Khursheed Kotwal	Member	1	17.	Mr. Nazar Muhammad Ranjha	Member	1
9.	Mr. Sajid Hussain	Member	4	18.	Mr. Muhammad Nasir Ali	Member	0

\* ICAP Nominated Ms. Khursheed Kotwal in place of Ashfaq Yousuf Tola.

\*\* ICAP Nominated Mr. Shahab Qadir in place of Mr. Sami Ullah Musa.

\*\*\* AGP Nominated Mr. Muhammad Luqman in place of Mr. Ahmar Ellahi

\*\*\*\* AGP Nominated Ms. Namana Gulrukh Fareed in place of Mr. Muhammad Nasir Ali

\*\*\*\*\* AGP Nominated Mr. Ahmar Ellahi in place of Mr. Nazar Muhammad Ranjha

### Executive Committee

Meetings Held 06

Physical Meetings 00

Video Link Meetings 06

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1.	Mr. Muhammad Yasin	Chairman	5	5.	Mr. Muhammad Sharif	Member	4
2.	Mr. Muhammad Ali Latif	Member	0	6.	Ms. Namana Gulrukh Fareed	Member	0
3.	Mr. Usman Ahsan	Member	6	7.	Mr. Muhammad Nasir Ali	Member	0
4.	Mr. Kamran Ali Hashmi	Member	4				

\* Executive Committee was reconstituted in January 2022.

### Board of Studies

Meetings Held 02

Physical Meetings 00

Video Link Meetings 02

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1.	Mr. Sajid Hussain	Chairman	2	6.	Mr. Ahmar Ellahi	Member	1
2.	Mr. Ather Saleem	Member	2	7.	Mr. Imran Iqbal	Coopted Member	1
3.	Ms. Namana Gulrukh Fareed	Member	0	8.	Mr. Mohammad Maqbool	Coopted Member	1
4.	Mr. Shahab Qadir	Member	1	9.	Mr. Shaukat Hussain	Coopted Member	2
5.	Mr. Usman Ahsan	Member	1				

\* Board of Studies was reconstituted in January 2022.

### Examination Committee

Meetings Held 04

Physical Meetings 04

Video Link Meetings 00

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1.	Mr. Muhammad Ali Latif	Chairman	1	4.	Mr. Kamran Ali Hashmi	Member	3
2.	Mr. Muhammad Sharif	Member	3	5.	Mr. Aamir Ijaz Khan	Member	1
3.	Mr. Sajid Hussain	Member	3	6.	Mr. Muhammad Yasin	Ex-Chairman	1

\* Examination Committee was reconstituted in January 2022.





## Investigation Committee

Meetings Held 01

Physical Meetings 00

Video Link Meetings 01

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1	Mr. Kamran Ali Hashmi	Chairman	1	3	Mr. Aamir Ijaz Khan	Member	1
2	Mr. Muhammad Sharif	Member	0	4	Mr. Muhammad Ali Latif	Member	0

\* Investigation Committee was reconstituted in January 2022.

## CPD & Publication Committee

Meetings Held 04

Physical Meetings 00

Video Link Meetings 04

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1.	Mr. Ather Saleem	Chairman	2	5.	Ms. Khursheed Kotwal	Member	0
2.	Mr. Usman Ahsan	Member	4	6.	Mr. Kamran Ali Hashmi	Member	1
3.	Mr. Muhammad Sharif	Member	1	7.	Sami Ullah Musa	Member	0
4.	Ms. Namana Gulrukh Fareed	Member	2	8.	Mr. Ahmad Suleman Zahid	Coopted Member	4

\* CPD & Publication Committee was reconstituted in January 2022.

## Budget & Investment Committee

Meetings Held 01

Physical Meetings 00

Video Link Meetings 01

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1.	Mr. Kamran Ali Hashmi	Chairman	1	4.	Ms. Khursheed Kotwal	Member	0
2.	Mr. Muhammad Sharif	Member	1	5.	Mr. Ashfaq Yousuf Tola	Member	0

\* Budget & Investment Committee was reconstituted in January 2022.

## Audit Committee

Meetings Held 02

Physical Meetings 00

Video Link Meetings 02

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1.	Mr. Usman Ghani	Chairman	2	3.	Mr. Saifullah Sheikh	Member	2
2.	Mr. Saifullah	Member	2	4.	Mr. Azhar Khaliq	Member	0

\* Audit Committee was reconstituted in January 2022.

## Technical Committee

Meetings Held 01

Physical Meetings 00

Video Link Meetings 01

Sr. No	Name	Title	Meeting Attended	Sr. No	Name	Title	Meeting Attended
1.	Mr. Usman Ahsan	Chairman	1	5.	Mr. Muhammad Ali Latif	Member	0
2.	Mr. Aamir Ijaz Khan	Member	1	6.	Mr. Muhammad Nasir Ali	Member	0
3.	Mr. Sajid Hussain	Member	1	7.	Mr. Imran Iqbal	Coopted Member	1
4.	Ms. Namana Gulrukh Fareed	Member	1				

\* Technical Committee was reconstituted in January 2022.



# FORM OF PROXY

I, \_\_\_\_\_ s/o, d/o, w/o \_\_\_\_\_ being member  
of PIPFA having Membership Number of FPFA/APFA \_\_\_\_\_ admitted before  
September 30, 2022 and having no membership outstanding dues as on September 30, 2022 hereby  
nominate Mr./Ms. \_\_\_\_\_ s/o, d/o, w/o \_\_\_\_\_  
having Membership Number FPFA/APFA \_\_\_\_\_ and qualified (as per clause (a) of notice of AGM) to  
attend the meeting as my proxy to vote for me and on my behalf at the 29th Annual General Meeting of the  
Institute to be held on Friday, October 28, 2022, at 3:00 p.m. and at any adjournment thereof.

Signed this \_\_\_\_\_ day of \_\_\_\_\_ 2022

Rs. 5  
Revenue  
Stamp

Signature \_\_\_\_\_

(Signature should agree with the latest signature available on Member's record with PIPFA)

## Witness No.1

Name \_\_\_\_\_

CNIC No. \_\_\_\_\_

Address \_\_\_\_\_

Contact No. \_\_\_\_\_

## Witness No.2

Name \_\_\_\_\_

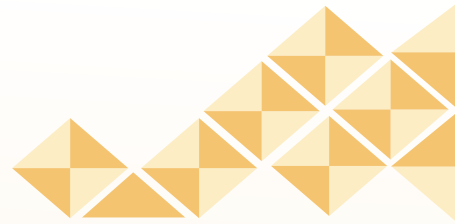
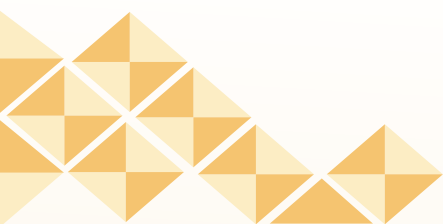
CNIC No. \_\_\_\_\_

Address \_\_\_\_\_

Contact No. \_\_\_\_\_

Note: The instrument of Proxy to be valid must be deposited at the Head Office of the Institute at least 48 hours before the meeting.







## **Pakistan Institute of Public Finance Accountants**

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<https://bit.ly/3SFLz3g>

